## Company Overview

THK CO., LTD., manufactures and supplies vital machine components around the world. THK products help to convert slippage into controlled rotary motion, enabling parts of machinery to move smoothly, easily, and precisely with linear motion. As a company focused on creation and development, we have committed ourselves to developing a variety of products, including Linear Motion (LM) Guides, since our company's establishment in 1971.

## **Industrial Machinery Business**

We have continued to expand the scale of our business by supplying LM Guides and other products that are essential components of industrial machinery such as machine tools and semiconductor production equipment. In addition, we are actively engaged in the manufacture and sale of electric actuators and unit products that combine many machine elements. In this manner, we are bringing increased precision, rigidity, and speed to the industrial machinery field, while at the same time addressing automation needs at the production line



## **Industrial Machinery Business (Other)**

We are committed to cultivating opportunities in consumer goods-related fields, such as seismic isolation and damping systems, medical equipment, aerospace, robotics, and renewable energy, as part of our efforts to promote the development of new business areas. To this end, we draw on the underlying strengths of our accumulated core linear motion system technology and ample expertise in the industrial equipment field. The applications of our compact and highly rigid products have expanded into many fields where they help people live safe and comfortable lives.



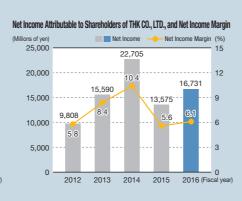
## **Automotive & Transportation Business**

We develop and supply automotive components that support the basic functions of automobiles as a part of our Automotive & Transportation Business activities. We strive to make our mark as a supplier by promptly addressing changes in the global automotive market. In addition to the L&S (Linkage and Suspension) business we have worked to develop since our establishment, we are accelerating our efforts to expand the use of linear motion components in a variety of mechanisms such as next-generation steering, braking, and suspension systems.



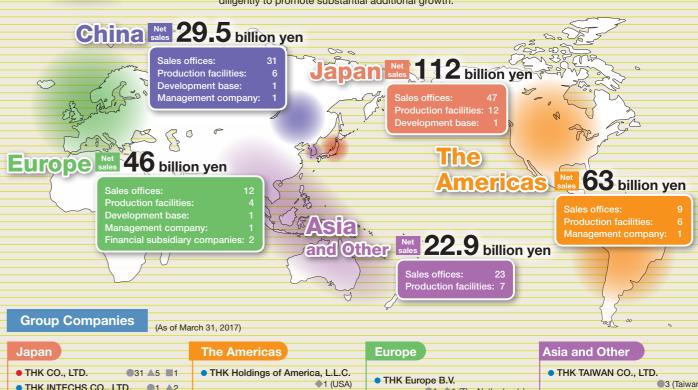
## **Net Sales** 300.000 200 000 185 466 100 000 2014 2015 2016 (Fiscal year)

# **Operating Income and Operating Income Margin** 10 000 2012 2013 2014 2015 2016 (Fis





THK has established an integrated production and sales structure to produce and sell locally in four areas of demand: Japan, the Americas, Europe, and Asia. Over the past few years, we have been bolstering and expanding our sales network while strengthening our production capabilities across China and other newly emerging markets, where demand is expected to grow over the medium to long term. In developed countries, we are also working to expand our sales network in a bid to steadily capture demand amid expansion in our user base. Through these means, we are working diligently to promote substantial additional growth.



 THK INTECHS CO., LTD.
●1 ▲2 ■ TALK SYSTEM CORPORATION ■15 THK NIIGATA CO., LTD.

• THK RHYTHM CO., LTD. NIPPON SLIDE CO., LTD.

### China

CO., LTD.

 THK (CHINA) CO., LTD.
■30
■1
●1 THK (SHANGHAI) CO., LTD.

 DALIAN THK CO., LTD. THK MANUFACTURING OF CHINA

(WUXI) CO., LTD. THK MANUFACTURING OF CHINA (LIAONING) CO., LTD.

 THK RHYTHM GUANGZHOU CO., LTD. THK RHYTHM CHANGZHOU

 THK MANUFACTURING OF CHINA (CHANGZHOU) CO., LTD.

@7 (USA)

 THK Manufacturing of America, • THK RHYTHM NORTH AMERICA

CO., LTD. • THK RHYTHM MEXICANA, S.A.

• THK BRAZIL INDUSTRIA E COMERCIO LTDA. 01 (Brazil) • THK RHYTHM AUTOMOTIVE MICHIGAN CORPORATION

THK RHYTHM AUTOMOTIVE

1 1 (The Netherlands)

 THK GmbH rmany, France, UK the Netherlands, Italy, Turkey, Sweden, Russia, Austria, Spain)

• THK France S.A.S. • 1 (France) THK Manufacturing of Europe ▲1 (France)

THK Manufacturing of Ireland

 THK RHYTHM AUTOMOTIVE ▲1 ■1 (Germany) • THK RHYTHM AUTOMOTIVE

CZECH a.s. \$\textstyle 1 (Czech Republic) CANADA LIMITED A2 (Canada) ■ THK CAPITAL ULC. ▼1 (Ireland) • THK FINANCE ULC. ▼1 (Ireland)

• THK LM SYSTEM Pte. Ltd. 1 (Singapore) • THK RHYTHM (THAILAND)

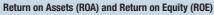
CO., LTD. ■1 ▲1 (Thailand) • THK MANUFACTURING OF

VIETNAM CO., LTD. 1 (Vietnam) THK RHYTHM MALAYSIA

THK India Private Limited

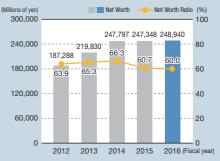
■12\* ▲4 (South Korea) \*In addition to the above, THK CO., LTD., has one sales office in South Korea whose staff includes employees on assignment from THK

● THK CO., LTD. • Consolidated subsidiary • Unconsolidated subsidiary • Affiliate Sales office ▲ Production facility ■ Development base ◆ Management company ▼ Financial subsidiary company

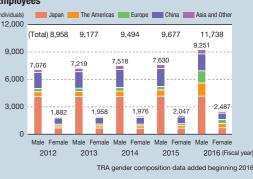




## **Net Worth and Net Worth Ratio**



#### **Employees**



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